

## Public Service Board Scrutiny Committee

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Meeting Venue  
**Committee Room A - County Hall,  
Llandrindod Wells, Powys**

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Meeting Date  
**Monday, 29 April 2019**

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Meeting Time  
**10.00 am**

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For further information please contact  
**Elizabeth Patterson**  
Scrutiny Officer  
elizabeth.patterson@powys.gov.uk



County Hall  
Llandrindod Wells  
Powys  
LD1 5LG

Issue Date  
17<sup>th</sup> April 2019

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Mae croeso i chi siarad yn Gymraeg neu yn Saesneg yn y cyfarfod.  
Rhowch wybod pa iaith rydych am ei defnyddio erbyn hanner dydd, ddau ddiwrnod  
gwaith cyn y cyfarfod.  
You are welcome to speak Welsh or English in the meeting.  
Please inform us of which language you wish to use by noon, two working days  
before the meeting.

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### AGENDA

<b>1.</b>	<b>ELECTION OF CHAIR</b>
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To elect a Chair from the statutory membership of the Committee. (Powys County Council, Powys Teaching Health Board, Natural Resources Wales and Mid and West Wales Fire and Rescue Authority)

<b>2.</b>	<b>ELECTION OF VICE-CHAIR</b>
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To elect a Vice-Chair from the statutory membership of the Committee. (Powys County Council, Powys Teaching Health Board, Natural Resources Wales and Mid and West Fire and Rescue Authority)

<b>3.</b>	<b>APOLOGIES FOR ABSENCE</b>
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To receive any apologies for absence.

<b>4.</b>	<b>MINUTES</b>
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To authorise the Chair to sign the minutes of the meeting of the Public Service Board Scrutiny Committee held on the 20<sup>th</sup> September 2018.

(Pages 5 - 12)

<b>5.</b>	<b>RESPONSE TO SCRUTINY FROM POWYS PUBLIC SERVICE BOARD ON WCCIS</b>
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To receive a response from the Public Service Board on the following question posed by the Public Service Board Scrutiny Committee at their meeting on 20<sup>th</sup> September 2018:

**What action is proposed by the PSB to ensure that common processes are used by Powys County Council and Powys Teaching Local Health Board utilising the WCCIS system as an enabler to achieve the integration of health and care services?**

(To Follow)

<b>6.</b>	<b>VISION 2040 - DELIVERY PLANS</b>
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To consider and scrutinise the following delivery plans which have been produced in support of implementing Vision 2040 – the Powys well-being plan:

- Step 2: Establish a simple and effective performance management framework to monitor progress in delivering the well-being steps and delivering the vision
- Step 3: Work with and influence others to improve our transport infrastructure, our existing transport links and develop a sustainable and integrated approach to planning and delivery
- Step 4: Work with and influence others to ensure improved digital infrastructure for Powys
- Step 6: Develop a holistic approach to skills and lifelong learning, which offers a range of formal and informal opportunities, including apprenticeships and traineeships.
- Step 7: Develop a carbon positive strategy that maximises green energy production
- Step 8: Develop a sustainable environment strategy
- Step 9: Undertake market research and establish an effective infrastructure to support active enjoyment of the environment and adventure tourism
- Step 10: Develop a strong brand to promote and attract inward investment into Powys
- Step 11: Implement more effective structures and processes that enable multiagency community focused response to wellbeing, early help and support.
- Step 12: Develop our organisations' capacity to improve emotional health and well-being within all our communities

(Pages 13 - 34)

<b>7.</b>	<b>VISION 2040 - STEPS</b>
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To receive updates on those steps where update reports were provided in addition to delivery plans:

- Step 7 – Develop a carbon positive strategy that maximises green energy production
- Step 8 – Develop a sustainable environmental strategy
- Step 11 - Implement more effective structures and processes that enable a multiagency community focused response to wellbeing, early help and support.
- Step 12 - Develop our organisations' capacity to improve emotional health and wellbeing within all our communities.

(Pages 35 - 44)

<b>8.</b>	<b>PSB ANNUAL REPORT</b>
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To receive an update from the Sustainable Futures Officer on the production of the Annual Report.

<b>9.</b>	<b>DATES OF FUTURE MEETING AND WORK PROGRAMME</b>
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Meeting 2 18 <sup>th</sup> July am	Annual Report Wellbeing Plan Monitoring progress on Delivery Plans
Meeting 3 1 <sup>st</sup> Oct am	Monitoring progress on Delivery Plans

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## MINUTES OF A MEETING OF THE PUBLIC SERVICE BOARD SCRUTINY COMMITTEE HELD AT COUNCIL CHAMBER - COUNTY HALL, LLANDRINDOD WELLS, POWYS ON THURSDAY, 20 SEPTEMBER 2018

### PRESENT:

County Councillors J Charlton, N Evans, O James, T Thomas and D R Jones

Officers: Heather Delonnette (Sustainable Futures Officer - PCC), Wyn Richards (Scrutiny Manager and Head of Democratic Services - PCC), Andrew Durant (Head of ICT and Programme Office - PCC), Joanna Harris (Strategic Programme Manager - Children's Services - PCC), Scott McGregor (Business Manager - PCC), Kara Price (WCCIS Project Manager - PTHLB), Peter Jones (Professional Lead - Corporate Insight - PCC) and Emma Palmer (Head of Strategic Policy and Performance – PCC)

### 1. ELECTION OF CHAIR

The Committee was requested to elect a Chair from the statutory membership of the Committee (Powys County Council, Powys Teaching Local Health Board, Natural Resources Wales and Mid and West Wales Fire and Rescue Authority.

The meeting noted that it was inquorate. For a quorum to exist required one representative from Powys County Council and Powys Teaching Local Health Board to be present together with 2 representatives of the other bodies who were members of the Committee. However, as only the representatives from Powys County Council, Powys Teaching Health Board and Mid and West Wales Fire and Rescue Authority were present, the meeting was therefore inquorate. The Committee therefore decided to appoint an interim chair in the circumstances.

**RESOLVED that County Councillor David Jones be appointed chair for the meeting.**

### 2. ELECTION OF VICE-CHAIR

The Committee was requested to elect a Vice-Chair from the statutory membership of the Committee (Powys County Council, Powys Teaching Local Health Board, Natural Resources Wales and Mid and West Wales Fire and Rescue Authority.

In view of the meeting being inquorate and an interim chair being appointed it was:

**RESOLVED that the appointment of a Vice-Chair be deferred until the next meeting.**

### 3. APOLOGIES FOR ABSENCE

Apologies for absence were received from:

#### Members:

Ian Rowat (BBNP), Cllr Ann Webb (BBNP), Sara Williams (PTLBH)

#### Officers:

Alison Bulman and Kath Flanagan-Jones (PCC)

BBNP – Brecon Beacons National Park Authority  
 PTLHB – Powys Teaching Local Health Board  
 PCC – Powys County Council

<b>4.</b>	<b>TERMS OF REFERENCE</b>
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**Documents Considered:**

- Committee’s Terms of Reference

**Issues Discussed:**

- The Well-being plan and others refer to the 7 well-being goals. However, the 5 ways of working are being emphasised by the Future Generations Commissioner and should be included in the role of scrutiny in the Terms of Reference
- Para 3.4 - Members questioned the inclusion of scrutiny of the well-being plan in the document. It was explained that the well-being plan was a live document which would be subject to revision and therefore scrutiny. When the well-being plan was developed it was scrutinised by the Joint Chairs and Vice-Chairs Steering Group as this committee did not exist at the time. The plan will also be reviewed annually and refreshed in the term of a new Council following the 2022 elections. The committee will also be reviewing the implementation of the plan not just the plan itself
- Para 5.8 – meetings held in public. The committee was advised that the meeting had been advertised as a public meeting. The last agenda of the Public Service Board had also been published as a public meeting
- Para 5.8 – there was a need to reflect on this paragraph to ensure that the committee had a quorum for its meetings. It was suggested that the need for more substitutes be considered rather than changing the quorum requirements.
- The Committee also discussed how any actions from today’s meeting could be taken forward rather than having to come back to another meeting for ratification. It was suggested that the notes be circulated to all organisations and if there was no dissent that the actions be implemented
- It was noted that it was the intention in Powys for scrutiny to undertake greater engagement with the public. It was also the intention to webcast scrutiny meetings. It was also suggested that the meetings of the committee could move around the county and that fire stations had rooms which could be used for those meetings

**Outcomes:**

<b>Action</b>	<b>Action By / Completion Date</b>
<b>That the interim chair write to those organisations not present at the meeting and to stress that without there being a quorate meeting the scrutiny of statutory organisations cannot happen</b>	<b>DJ / WR</b>

<b>5.</b>	<b>VISION 2040 - STEPS</b>
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**Documents Considered:**

- 12 Steps to deliver the Well-Being Plan
- Pro-forma documents for steps 2,3,4,6,7,8,9,19,11 and 12
- Briefing note by the Scrutiny Manager and Head of Democratic Services
- Guidance on using the Future Generations Framework

**Lead Officer:**

- Heather Delonnette, Sustainable Futures Officer (PCC)

**Issues Discussed:**

- Steps 1 and 2 are internal steps. Steps 11 and 12 – the Public Service Board (PSB) has asked the Regional Partnership Board (RPB) to deliver these.
- Comments:
- Items in the Well-being Plan are already out of date e.g. steps 3,4,7,9 and 10 mention Brexit. By January 2019 we hopefully will know the way forward and the way that Brexit will influence these steps.
- The committee questioned how scrutiny could look at the steps and move these forward. The steps did not include some form of risk and opportunity coming from Brexit. It was suggested that the PSB Scrutiny Committee should look at how the PSB have reacted to these changes, understood them and amended the plan / steps.
- It was of concern that Natural Resources Wales (NRW) were not attending these meetings as they have a major role in landscape as NRW are heavily legislated by Europe although it is the local authorities who deliver a great deal. Although NRW are unable to provide a standing member for the committee, if scrutiny wanted to understand the environmental step then NRW could contribute to this.
- Step 10 – economic development – the step is trying to promote inward investment, however this is futile and the emphasis should be on growing our own / indigenous businesses. Inward investment will be predominantly on the M4 corridor and driven by Welsh Government. However, Powys should not give up on this but there is a need to look at the best use of resources. Economic Development is a big issue for the Cabinet, however the numbers in the plan are small. Step 10 therefore needs to be rethought.
- There is no impetus now in Powys to develop business since the demise of the Welsh Development Agency. If economy is that important there needs to be more information on the Information Bank. It also appears as if collaboration is not happening on this matter. For example, the Fire Service is involved in business development such as building new fire stations using local people to build them. There needs to be more actual collaboration rather than collaboration on paper.
- The economy is a key driver for the PSB and Vision 2025. Economic information is available from the well-being assessment. The information bank will provide this information in time. Step 10 is about creating a sense of identity for Powys (brand) a place where people want to come and work and develop businesses
- The steps are the first part of the process in developing the plan. The PSB is now looking to deliver those steps. In terms of the role of scrutiny, the steps have been identified where collective work was needed. The

question for scrutiny to ask is “is the sum of the whole greater than the sum of the parts” i.e. is the PSB adding value.

- As the economy underpins everything, this is probably a good place for scrutiny to start. However, the focus should not just be about attracting businesses into Powys. There is also a question as to whether the links between Powys, Hereford and Shropshire are being developed as this is certainly the case in health.
- All the steps are interlinked e.g. transport links and infrastructure.

**Outcomes:**

Action	Action By / Completion Date
That the Committee considers Step 10 as a starting point and looks at how it is developing and what it is trying to achieve at the January 2019 meeting	WR / HD
That the use of external facilitators be investigated to support the development of the PSB Scrutiny Committee in Powys.	WR

<b>6.</b>	<b>IMPLEMENTATION OF WCCIS</b>
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**Documents Considered:**

- None

**Lead Officers:**

- Andrew Durant, Head of ICT and Programme Office, PCC
- Kara Price, WCCIS Project Manager, PTLHB

**Issues Discussed:**

- Presentation received from Andrew Durant and Kara Price regarding the Welsh Community Care Information System (WCCIS), its aims and purpose, what has been achieved to date, what is being done now and in the future, issues and examples of improvement
- WCCIS is a single information system for Wales, enabling the sharing of information between local authorities and health. 13 organisations currently on the system with 11,000 users. Powys is the first and only area where the local authority and health are both on the system
- There is a Regional Programme group and Carol Shillabeer (Chief Executive PTLHB) leads as senior risk officer for Wales. Therefore, Powys has a significant role in Wales. Powys is a lead area due to the co-terminosity of the local authority and health and also joint funding agreements (Section 33 agreements). Powys County Council went live in 2017 and Powys Teaching Local Health Board are joining the system in an incremental implementation. Going first does come with “bumps in the road” as this is a significant challenge for Wales.
- In response to a question as to whether the implementation in Powys had been 2 organisations using the system individually or was there collaborative activity going on, it was noted that currently it was 2 organisations having moved their previous systems to the new system, but did give opportunities for better integration. Powys County Council had

- moved from the previous Draig system whilst Powys Teaching Local Health Board had moved from a previous paper based system
- The challenges being faced were the pace of change as possibilities and improvements had led to frustrations. However, Powys was pushing to get improvements to the system implemented. Regional changes can move forward quicker than national changes. There were infrastructure issues in Powys and the pace of fixing issues could also be frustrating.
  - In response to a question regarding funding and possible hacking of the system, the Head of ICT commented that funding was a mixture. Welsh Government provided £6m funding to develop the system. The implementation is now down to the regional teams. Health have also put funding in to implement WCCIS by means of Section 33 pooled budgets. Welsh Government is providing grants to health services. In terms of hacking WCCIS is running from an NHS data centre. Penetration tests are undertaken annually and the results drive the action plan of improvements or changes to the system
  - Mobile use – how much focus is there on this? The application is agile / mobile but currently the user needs to be online which can be a challenge in Powys. The mobile solution will overcome this. The delivery of the mobile application is currently late and will hopefully be delivered by the Autumn of 2018.
  - A question was asked about integration with other organisations such as the police, fire which is especially important for vulnerable people. There was also a question about Welsh Language provision within the system. An explanation was sought regarding its use by mental health services
  - With regard to mental health this would be a link between in patient bed management and the community team. It had only been implemented in North Powys at present. The system is a fully bilingual system. Nationally there is a Welsh Language Group working with Welsh Government. In addition, there is another company working with the provider Careworks on how to deliver a translation process within the system
  - In response to a question regarding disabilities it was noted that there is a banner which appears against an individual service user which shows a person's disability, risks, allergies etc. In response to the question about links to other organisations there are ongoing discussions regarding data sharing with a wider range of agencies
  - If a person moves house – will the information be updated. The core professional is responsible for changing this information, then all forms etc will be updated
  - Links with other hospitals / cross border communications. WCCIS will be integrated into an all Wales system. The Head of ICT is working with others regarding cross border working. The intention is that all organisations e.g. GPs, laboratories will be linked so that patient information will be available across Wales. This Welsh clinical portal will be linked to England so that English GPs or hospitals can see that information and then information can come back across the border and into WCCIS
  - The question to ask the PSB is are the businesses making changes to the way that they are working i.e. is this about integration?
  - Officers from the County Council's Adults Services reported that adult services were using the information and changing their processes rather than just replicating the former system. However, technical issues were

- not delivering the changes so far and in exit interviews staff were identifying issues with WCCIs as to why they were leaving the organisation. Frustrations being identified included connectivity issues and the loss of data.
- The impact of WCCIS is different in the 2 organisations in Powys as the system is being run on two different networks. Hotspots have been identified and are being resolved. There are also issues with BT who are currently upgrading their network as well.
  - Is this just a matter of time for things to improve or is there an issue with the system as well? WCCIS is a major transformational process. The infrastructure in being improved in Wales. Further education is also needed for users in using the system and having better locations to upload information. The delivery of the mobile application will alleviate many of the issues. There is an infrastructure issue in Powys due to connectivity. In addition, if Govroam is rolled out then all public buildings can be used for connectivity rather than health, local authority and GP practices as currently as Govroam will mean that everyone shares their wi-fi
  - Another question for the PSB is regarding integrated processes. There continue to be separate processes by health and local authorities rather than common processes with the system being the enabler. As stated previously it is 2 organisations using the system without integration as yet. Joint approaches are possible but services are not there yet. This is not a system issue but a service issue so that both organisations are working as one

**Outcomes:**

Action	Action By / Completion Date
<b>Question to the PSB:</b> <b>“What action is proposed by the PSB to ensure that common processes are used by Powys County Council and Powys Teaching Local Health Board utilising the WCCIS system as an enabler to achieve the integration of health and care services”</b>	<b>WR</b>
<b>That a further review of the implementation of WCCIS be included in the Forward Work Programme</b>	<b>WR</b>

<b>7.</b>	<b>DATES OF FUTURE MEETINGS AND WORK PROGRAMME</b>
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**Documents Considered:**

- Scrutiny Forward Work Programme

**Issues Discussed:**

- Dates of Future meetings:
  - 31 January 2019
  - 29 April 2019
  - 18 July 2019
  - 1 October 2019

**Outcomes:**

- **Noted.**

**County Councillor D. R. Jones  
Chair**

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## **Powys Public Service Board Scrutiny Committee**

**29<sup>th</sup> April 2019**

### **Scrutiny briefing on:**

- **Vision 2040 Delivery Plans and Updates**

The Public Service Board has published the Powys Wellbeing Plan – Towards 2040 which contains 12 steps to meet local objectives.

Delivery Plans and updates are attached to the agenda. A presentation on the progress towards production of the Annual Report will be provided.

The role of scrutiny is to:

- Monitor progress on the 12 steps considering both the delivery plans and update reports where provided
- Identify any issues which may be hampering progress
- Ascertain if any links clear between the various steps
- Provide any comments if necessary to the PSB regarding concerns on progress
- Use the information at a later stage when scrutinising the PSB Annual Report

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**Step 1: Actively engage with residents, communities and key stakeholders to promote, shape and deliver our vision for 2040**

**Lead Officer: Carl Cooper (PAVO)**

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones



**Step: 2: Establish a simple and effective performance management framework to monitor progress in delivering the well-being steps and delivering the vision**

**Lead officer: Julian Atkins (BBNPA)**

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones
Develop a Board Assurance Framework covering audit and performance internally	Step 2 Team	Step Leads	Staff resources to produce framework	March 2020	Board Assurance Frameworks signed off by the PSB
Produce a Delivery Reporting tool for external audiences	Step 2 Team	Powys PSB Team and Communications teams	Communications resources	March 2020	Delivery reporting tool signed off by PSB
Provide Performance Management Reports to the PSB	Step 2 Team	Step Leads & Powys PSB Team	-	6 Monthly	Performance Reporting schedule achieved
Agree a mechanism with the RPB to align performance reporting (esp in relation to Steps 11 & 12)	Step 2 Lead	Step 11 & 12 Leads	-	August 2019	Mechanism between RPB and PSB agreed
Secure resources to co-ordinate Performance Reporting across the 12 Steps	Step 2 Team	Step Leads & Powys PSB Team	Staff resources to co-ordinate performance reporting	August 2019	Co-ordination resources identified and secured
Determine the preferred Reporting tools	Step 2 Team	Step Leads and IT Support teams	IT/Systems resources to support Performance Reporting	March 2020	Reporting tools evaluated and a preferred tool selected



**Step 3: Work with and influence others to improve our transport infrastructure, our existing transport links and develop a sustainable and integrated approach to planning and delivery**

**Lead officer: Kevin Jones (MWWFRS)**

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones
Sharing information on interventions and campaigns being undertaken by individual organisations through promotion on partner organisations' websites.	All	All Partners who are promoting their interventions and campaigns.	Websites / Social Media / PSB.	On-going.	Increased awareness of the Road Safety / Transport Infrastructure initiatives in Powys.
Sustainability – Link with Step 7 and raise awareness in the PSB, that several partner organisations are looking at installing electric charging points in Powys – NRW, Powys Teaching Health Board, Powys County Council and Brecon Beacons National Park. Discuss the locations of the charging points and undertake a mapping exercise to identify locations, and access appropriate levels of grant funding and/or cost sharing arrangements.	Powys County Council, Health Board, NRW, Brecon Beacons National Park Authority.	PSB and Welsh Government.	Technology and socio-economic demographics.	On-going	Mapping of charging point locations in Powys as a collective partner process to maximise grant funding potential and deliver holistic approach to provide charging points.
PSB to provide strategic direction to the Road Safety Partnership element of the CSP, in order to re-energise the work currently	PSB	All partners.	Data Sharing Portal. Strategic direction from Welsh	On-going.	Successful Road Safety interventions can be delivered by the RSP with refined data sets



<p>being undertaken, and also assist with providing influence regarding data and information sharing to allow successful planning for the RSP. Potential requirement for the newly formed Welsh Government's All Wales Road Safety Group to provide strategic direction and data sets to local RSPs.</p>			<p>Government All Wales Road Safety Group.</p>		<p>from Welsh Government, All Wales Road Safety Group.</p>
<p>Understand the role of the Step 3 partnership group in identifying active travel opportunities as well as different models of community transport in Powys.</p>	<p>Powys County Council and PAVO.</p>	<p>All Partners.</p>	<p>Data sharing on socio economic demographics.</p>	<p>To be discussed at future meetings in 2019/20.</p>	<p>Long-Term – Improved transport infrastructure will enable people to walk and cycle within Powys and reduce the number of socially isolated individuals.</p>
<p>Be aware of the outcome of the challenge to the dial a ride permits within the wider context of transport infrastructure in Powys.</p>	<p>Powys County Council/PAVO.</p>	<p>Welsh Government Transport Department and local transport providers.</p>	<p>Data sharing / socio economic demographics.</p>	<p>On-going</p>	<p>If dial a ride permits stopped – Impact on approximately <u>8000</u> people.</p>



**Step 4: Work with and influence others to ensure improved digital infrastructure for Powys**

**Lead officer: Caroline Turner (PCC)**

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones
Draft Digital Transformation Strategy produced	Diane Reynolds		Officer time	March 2019	Strategy drafted
Engagement with partners and communities	Sue Ling	PSB Communities Stakeholders	Officer time	May 2019	Engagement with stakeholders
Explore Gibabit broadband connection to business.	Lisa Griffiths (as part of the Growth Deal)	1. Private sector 2. BT	1. Officer time	June 2019	1. Map the available potential sites 2. Identifying gaps 3. Establish links with the Growth Deal
Developing digital connectivity with our local communities.	Lisa Griffiths	3. Welsh Government	2. Officer time	Ongoing	Welsh Government will be providing an update on the 19 <sup>th</sup> March regarding Superfast 2 Scheme Roll-out – Lot 2  The Yscir community scheme has been completed and has received support through Welsh Governments Access Broadband Cymru Grant Scheme. The



					<p>remaining community schemes have not developed further as the decision on the Superfast 2 programme tenders is imminent could impact on future availability in areas and the need for community schemes. The remaining areas considering community broadband schemes include:</p> <p>Ystradfelte (Ystradgynlais),                  Llanafan Fawr (Newbridge on Wye)                  Llanfihangel-yng-Ngwynfa (Llanffynlin)</p>
<p>Assess scope for a 'digital village' initiative in Mid Wales.</p>	<p>Head of Powys ICT</p>	<ol style="list-style-type: none"> <li>1. BT</li> <li>2. Business Sector</li> </ol>	<ol style="list-style-type: none"> <li>1. Officer time</li> <li>2. Industry-wide data on infrastructure (possibly SOCITM)</li> </ol>	<p>July 2019</p>	<p>Working with the Growth Deal, ensure this can be developed as part of the overall approach</p>



**Step 5: Develop a joint approach to community resilience by co-ordinating existing support and building the skills and capacity within communities helping them to do the things they can do for themselves**

**Lead officer: Carl Cooper (PAVO)**

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones



**Step 6: Develop a holistic approach to skills and lifelong learning, which offers a range of formal and informal opportunities, including apprenticeships and traineeships.**

**Lead officer: Caroline Turner (PCC)**

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones
Ensure that the PSB is kept fully appraised of the Mid Wales Growth Deal in respect of the Skills and Employability Strategy, as there is currently a gap in the Mid Wales Growth Deal Programme for skills.	Chief Education Officer and Learning and Skills Partnership Board	Members of the Learning and Skills Partnership Board	Officer time	September 2019	PSB has a coherent position informed by all partners.
Raise awareness with PSB of the links between skills and the long term opportunities for Powys people.	Chief Education Officer	1. PSB 2. Business Groups	Officer time	September 2019	PSB partners have relevant actions to support this step in their individual corporate plans.
Adopt a Skills and Employability Strategy for Powys which all PSB members and partners can adopt.	Chief Education Officer and Learning and Skills Partnership Board	1. Members of the Learning and Skills Partnership Board 1. Members of the PSB	Officer time	September 2020	PCC adopts its Skills and Employability Strategy. This could form the basis of a joint strategy for Powys.
Receive updates on the work of the multi-agency Adult Community Learning Partnership	Chief Education Officer	ACL Partnership Board	Officer time	quarterly	PSB understanding of ACL partnership work.



Investigate developing a joint Adult Community Learning Strategy for Powys which all PSB (and potentially RPB) partners can adopt.	ACL Partnership Board	ACL partners PSB partners	Officer time	September 2021	Agreement to develop strategy Strategy adopted for Powys
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**Step 7: Develop a carbon positive strategy that maximises green energy production**

**Lead officer: TBA (Prys Davies - WG)**

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones
Agree scope of Step 7	Members of Step 7 working group	-	-	Oct 18	Complete
Develop outline strategy	Members of Step 7 working group	-	-	Nov 18	Complete
Draft tender specification	Welsh Government	Members of Step 7 working group	-	Feb 18	Complete
Procure contractor	Welsh Government	Sell2Wales or NRW	Contribution from each PSB organisation	Mar-May 18	Ongoing
Sector workshops / engage stakeholders	Contractor	Members of Step 7 working group	-	Jun-Jul 18	
Development of strategy	Contractor	Members of Step 7 working group	-	Aug-Oct 18	
Finalise Strategy	Contractor	Members of Step 7 working group and main PSB	-	Nov 18	
Delivery of strategy	Members of Step 7 working group	Contractor	-	Dec 18	



**How have you considered the 5 Ways of Ways of working while developing your actions?**

<p><b>Long term</b> – Looking to the long term so that we do not compromise the ability of future generations to meet their own needs</p>	<p>The strategy addresses one of the key long-term challenges facing Powys. The strategy will consider whether Powys can become carbon positive earlier than the 2040 date indicated in the Powys well-being plan.</p>
<p><b>Collaboration</b> – Working with others in a collaborative way to find shared sustainable solutions</p>	<p>Each PSB organisation has contributed to the outline of the strategy and inputted to the tender specification. The proposed strategy will seek to identify opportunities where PSB members can collaborate to deliver particular objectives.</p>
<p><b>Involvement</b> – Involving the diversity of the population in the decisions that affect them</p>	<p>Extensive stakeholder engagement will be a key part of the development of the strategy. This will include citizens, businesses and public &amp; third sectors. The aim is to undertake sessions to look at different emissions sectors (e.g. agriculture and land use; transport; buildings) and to involve a range of stakeholders in those sessions.</p>
<p><b>Prevention</b> – Understanding the root causes of issues to prevent them from occurring</p>	<p>In developing the strategy the Step 7 group has reviewed Powys level data on areas such as emissions, energy, population and employment. Emissions sector workshops will provide a more detailed focus on sectoral issues and what Powys can do to prevent further issues from occurring in this area.</p>
<p><b>Integration</b> – Taking an integrated approach so that public bodies look at all the well-being goals in deciding their well-being objectives</p>	<p>The strategy will be developed by contractors appointed by the Step 7 working group, on behalf of the main Powys PSB. Stakeholders will be fully involved in the process.</p>



**Step 8: Develop a sustainable environment strategy**

**Lead officer: Martin Cox (NRW)**

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones
Establish the current PSB organisational priorities - where they align; and what the overlaps and gaps are with reference to: 1) PSB members’ organisational strategies 2) WG strategies (i.e. Nature Recovery Plan, Natural Resources Policy SONARR etc.) & 3) Emerging Area Statement Themes	Step 8 Team	Step 8 Team & stakeholders	Staff resources	October 2019	Full engagement from relevant PSB members. Gaps & alignment of strategy explored & written up & circulated to Step 8 members & Powys PSB project staff.
Integrate actions with other PSB groups (particularly climate change/ renewables and outdoor tourism/ recreation)	Step 8 Team	Step 9 Team Step 7 Team	Staff resources	Dec 2019	Integrated actions agreed with Step 9 & Step 7 Teams
Develop the Emerging themes discussed in the first meeting 1. Connecting people with nature (recreation, enjoyment, volunteering, education) 2. Reducing society’s impact on the environment (reducing unsustainable use, pollution, waste etc) 3. Ecological & climate change resilience (biodiversity, key species, connectivity, pollinators etc)	Step 8 Team	Step 9 Team Step 7 Team	Staff resources Potential facilitation help	Dec 2019	Joint Environment Strategy Themes agreed & signed off by the PSB



4. Sustainable Use – (ensuring society and business use the environment and its resources sustainably)					
Under each of the above themes – develop key 10-12 environmental priorities for Powys	Step 8 Team	Step 8 team & stakeholders	Staff resources. Potential facilitation help	March 2020	Environment Strategy priorities agreed & signed off by the PSB
Collect 6 or so flagship projects or initiatives in Powys from PSB partners and stakeholders. that are demonstrating good practice. Use these as best practice case studies Potentially publish and/or make available online	Step 8 Lead	Step 8 team & stakeholders	Staff resources. Comms staff	March 2020	Flagship projects collated & written up. Published online
Develop Actions steps as a Step team & as individual organisation to implement the agreed environmental priorities.	Step 8 Team	Step 8 team & stakeholders	Staff resources.	Post March 2020	Mechanism agreed with PSB



**Step 9: Undertake market research and establish an effective infrastructure to support active enjoyment of the environment and adventure tourism**

**Lead officer: Caroline Turner (PCC)**

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones
Develop the Tourism and Events economy across the Mid Wales Region via opportunities from the Growth Deal and the Regional Economic Strategy	Lisa Griffiths	<ol style="list-style-type: none"> <li>1. Central and Welsh Government</li> <li>2. Visit Wales</li> <li>3. Private Sector</li> <li>4. NRW</li> </ol>	<ol style="list-style-type: none"> <li>1. Officer time</li> </ol>	Ongoing	<ol style="list-style-type: none"> <li>1. Workshops scheduled for the first week in April to engage with private sector business to identify potential projects.</li> </ol>
Work with Powys County Council to ensure the Growth Deal and Events Strategy supports the step.	Greg Thomas (as part of the Events Board)	<ol style="list-style-type: none"> <li>5. Private sector</li> <li>6. Regional Economic Partnership</li> <li>7. Tourism sector</li> <li>8. NRW</li> </ol>	<ol style="list-style-type: none"> <li>2. Officer time</li> </ol>	June 2019	<ol style="list-style-type: none"> <li>2. Map the available potential sites</li> <li>3. Identifying gaps</li> <li>4. Establish links with the Growth Deal</li> </ol>
Market research using available data sources and Events Strategy preparation.	Greg Thomas (as part of the Events Board)	<ol style="list-style-type: none"> <li>1. Tourism sector</li> </ol>	<ol style="list-style-type: none"> <li>1. Officer time</li> </ol>	July 2019	<ol style="list-style-type: none"> <li>1. Coherent research data sourced from available information.</li> </ol>



**Step 10: Develop a strong brand to promote and attract inward investment into Powys**

**Lead officer: Caroline Turner (PCC)**

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones
Develop the economy across the Mid Wales Region via opportunities from the Growth Deal and the Regional Economic Strategy, key themes – Food, Agriculture, Manufacturing, Tourism, Radio Spectrum & Defence, Skills, Renewable Energy, Digital and Sites & Premises.	Lisa Griffiths	Central and Welsh Government Private Sector	3. Officer time	Ongoing	5. Workshops scheduled for the first week in April to engage with private sector business to identify potential projects.
Inward Investment programme carried out by the Economic Development & Regeneration service for Powys.	Lisa Griffiths	Welsh Government MWMG FSB Development Bank of Wales	4. Officer time	Quarterly performance (quarter 3)	<p><b>Objective Measures Q3</b></p> <p>Number of Business Support Enquiries assisted (one stop shop) - 14</p> <p>Number of business investment projects assisted.- 2</p> <p>Business News Letters circulated - 9</p> <p>Local business events supported - 20</p> <p>Visitors to Grow in Powys Website (Total</p>



					<p>unique users 2018/19 = 3,004) - 1093</p> <p>Number of broadband training events delivered to Powys businesses - 7</p>
Engage with Growing Mid Wales Partnership to ensure coherent message is given about Powys.	Anya Richards and Lisa Griffiths	<ol style="list-style-type: none"> <li>1. Private Sector</li> <li>2. PAVO</li> </ol>	<ol style="list-style-type: none"> <li>1. Officer time</li> </ol>	June 2019	<ol style="list-style-type: none"> <li>1. Draft plan by May 2019.</li> <li>2. Agreed position with Mid Wales Growth Deal in June 2019.</li> </ol>
Marketing Strategy aligned to the Council's 2025 Vision	Anya Richards and Lisa Griffiths	<ol style="list-style-type: none"> <li>1. Private Sector</li> <li>2. PAVO</li> </ol>	<ol style="list-style-type: none"> <li>1. Officer</li> </ol>	July 2019	Draft Strategy by May 2019.
Event at Westminster to support the Growth Deal.	Lisa Griffiths	<ol style="list-style-type: none"> <li>1. Private Sector</li> <li>2. Welsh Government</li> <li>3. Wales Office</li> </ol>	<ol style="list-style-type: none"> <li>1. Funding from Mid Wales Growth Deal</li> </ol>	TBA	Event held and positive feedback received.
Agree brand of Powys		PSB members	Officer time	March 2020	Brand utilised
Keep a watching brief on the emerging Mid Wales Growth Deal with a view to incorporating appropriate outcomes				From March 2020	Outcomes integrated into the PSB's programmes.



**Step: 11 and 12:**

- 11) Implement more effective structures and processes that enable multiagency community focused response to wellbeing, early help and support.
- 12) Develop our organisations’ capacity to improve emotional health and well-being within all our communities.

**Lead officer: Carol Shillabeer CEO Powys Teaching Health Board**

The North Powys Wellbeing Programme is currently being established. Programme governance arrangements are in place and the programme reports to the Regional Partnership Board. The programme has been assigned steps 11 and 12 to pilot and evaluate within its overall work programme. The information below is based on the high level deliverables/milestones agreed for the model of care work stream (as part of the North Powys Wellbeing Programme Mandate). Further work is required to develop more detailed plans to specifically support piloting of steps 11 and 12 which is currently being established, these plans will be developed during quarter 1 of 2019/20.

Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones
North Powys Wellbeing Assessment to support baseline assessment.	PCC Deputy Head of Strategic Policy and Performance	PCC and PTHB	Business Intelligence	30/04/19	Population health and wellbeing issues understood.
Undertake service mapping to support baseline assessment.	PTHB North Locality Planner	PCC and PTHB	Service Planner	30/04/19	Current service baseline agreed and any gaps identified.
Evidence of public and community engagement in relation to what matters to support co-design of the new integrated model for North Powys.	PTHB Assistant Medical Director for Primary Care and Clinical Services	PTHB, PCC, Police, Fire and Rescue, Ambulance, PAVO/Third Sector	<ul style="list-style-type: none"> <li>• North Powys Programme team</li> <li>• Clinical and professional input</li> </ul>	02/09/19	Number of people involved in the co-design of the integrated model.
Robust evidence base to support national and international best practice.	PTHB Assistant Medical Director for Primary Care and Clinical Services	PTHB, PCC, Police, Fire and Rescue, Ambulance, PAVO/Third Sector	<ul style="list-style-type: none"> <li>• North Powys Programme team</li> <li>• Public Health Wales</li> </ul>	02/09/19	Robust evidence base underpinning the integrated model



Action	By whom	Partners	Resources (if identified)	By when	Success measures/ milestones
<p>Co-design a new integrated model which will 1) improve population health and wellbeing 2) provide better quality and more accessible services 3) deliver higher value health and social care through a motivated and sustainable workforce.</p> <p><b>First draft for approval for formal communication / engagement</b></p> <p><b>Final draft for approval as part of business case for capital development.</b></p>	<p>PTHB Assistant Medical Director for Primary Care and Clinical Services</p>	<p>PTHB, PCC, Police, Fire and Rescue, Ambulance, PAVO/Third Sector</p>	<ul style="list-style-type: none"> <li>• Clinical/professional input</li> <li>• North Powys Programme team</li> <li>• Clinical and professional input</li> </ul>	<p>01/11/19 (first draft)</p> <p>28/02/20 (final draft for approval)</p>	<p>Integrated model supported by stakeholders and underpinned by a robust evaluation framework.</p>
<p>Agree key strategic developments/ business cases to implement new areas of the model following the co-design process which don't require capital resource.</p>	<p>PTHB Assistant Medical Director for Primary Care and Clinical Services</p>	<p>PTHB /PCC and possibly other partners</p>	<ul style="list-style-type: none"> <li>• North Powys Programme team</li> <li>• Clinical and professional input</li> </ul>	<p>01/11/19</p>	<p>Business cases successfully approved</p>



**How have you considered the 5 Ways of Ways of working while developing your actions?**

<p><b>Long term</b> – Looking to the long term so that we do not compromise the ability of future generations to meet their own needs</p>	<p>The programme is focused on short term opportunities to accelerate change in North Powys and longer term sustainable change to improve population health and wellbeing.</p>
<p><b>Collaboration</b> – Working with others in a collaborative way to find shared sustainable solutions</p>	<p>The programme involves working across partner organisations with a focus on North Powys. It will involve working closely with the public, communities and service users to help co-design and deliver a new integrated model.</p>
<p><b>Involvement</b> – Involving the diversity of the population in the decisions that affect them</p>	<p>The programme will address diversity through its engagement plan and it will undertake an impact assessment.</p>
<p><b>Prevention</b> – Understanding the root causes of issues to prevent them from occurring</p>	<p>Prevention, early help and support are core to the new integrated model. The evidence base to support change will include focus on prevention opportunities.</p>
<p><b>Integration</b> – Taking an integrated approach so that public bodies look at all the well-being goals in deciding their well-being objectives</p>	<p>The programme is looking at opportunities to integrate services to improve people’s experiences, provide higher value services and improve population health and wellbeing outcomes.</p>

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## POWYS PUBLIC SERVICES BOARD

<b>Step</b>	[7] Develop a carbon positive strategy that maximises green energy production
<b>PSB lead</b>	Prys Davies, Welsh Government
<b>Partners/stakeholders involved</b> Who has been involved/how have they contributed/additional stakeholders	All PSB members have taken part in discussions so far and have been involved in developing the outline strategy. Work is at an advanced stage to identify a suitable framework to procure resource to produce the strategy. A tender specification has been produced to which all PSB members have had the opportunity to input.
<b>Scope of the step</b> What needs to be done to deliver the step?	To progress this step, we need to: <ul style="list-style-type: none"> <li>• Scope – agree the particular scope of this Step. ✓</li> <li>• Evidence – be clear about what the evidence is telling us and the data available at a Powys level. ✓</li> <li>• Approach – agree our approach for developing this strategy. ✓</li> <li>• Develop outline strategy. ✓</li> <li>• Procure resource to produce strategy. <b>In progress</b></li> </ul>
<b>Where are we now?</b> Current position, knowledge, information (timeline)	Members of the working group have agreed a high level outline for a strategy to fulfil Step 7. The tender specification has been finalised and the group have identified suitable procurement options.  Draft timeline for delivery developed, with the aim of undertaking a range of workshops in the Summer, finalising the Strategy by Winter 2019.
<b>Activity since last update</b> What has been done to date?	Workshop held 01.10.2018 Follow-up meeting held 21.11.2018  In parallel, discussions are taking place between Powys CC, Ceredigion CC and Welsh Government in relation to the 'Growing Mid Wales Partnership' and its feed into a Mid Wales Growth Bid.
<b>Activity for coming 3 months</b> What do you plan to do?	<ul style="list-style-type: none"> <li>• Identify procurement route</li> <li>• Tender for contract</li> </ul>



## POWYS PUBLIC SERVICES BOARD

	<ul style="list-style-type: none"> <li>• Appoint contractor</li> </ul>
<p><b>Barriers</b></p> <p>Is something/someone getting in the way?</p>	<p>Identifying a suitable framework to procure resource to support the development of a strategy is taking longer than expected and may have an impact on the timescales for the strategy.</p>
<p><b>Issues for consideration by the PSB</b></p> <p>How can the PSB resolve the problem?</p>	<ul style="list-style-type: none"> <li>• A request for funding from the PSB members to procure resource to develop the strategy.</li> <li>• A replacement for the Step 7 lead.</li> </ul>
<p><b>Emerging stories</b></p> <p>Good news stories, something to share, examples of how the PSB is making a difference.</p>	<p>Powys is well positioned to become carbon positive. Powys is a significant provider of negative emissions and is the second highest generator of renewable energy of the Local Authorities in Wales.</p>

Date: 14.03.2019



## POWYS PUBLIC SERVICES BOARD

<b>Step</b>	Step 8 Develop a sustainable Environment strategy
<b>PSB lead</b>	NRW
<b>Partners/stakeholders involved</b> Who has been involved/how have they contributed/ additional stakeholders	The initial discussions have been between BBNP & NRW. The other key partner is PCC however, it has been difficult to engage with PCC on this issue so far. We intend to engage wider stakeholders following further discussion on a way forward
<b>Scope of the step</b> What needs to be done to deliver the step?	<p>We have drafted some draft objectives that we believe will deliver the step:</p> <ol style="list-style-type: none"> <li><b>1. Improving water &amp; soil management</b>  More use of ‘nature-based solutions’ such as Natural Flood Risk management (coastal &amp; catchment). ensuring mid Wales water resources are sustainably managed. Improved farm/ forest water and soil management (the proliferation of chicken farms is a significant &amp; growing risk in Mid, particularly where they are clustered in certain locations.) Increase carbon stores in soils in biomass</li> <li><b>2. Managing &amp; linking semi natural habitat to form networks &amp; focused management for key species.</b> Mid Wales is the largest (33% of Wales land Area) and least developed of the AS areas. It therefore has significant potential to contribute to this NRP aim.</li> <li><b>3. Woodland expansion and better use of existing resources</b> is an NRP &amp; Powys PSB objective. Mid Wales has significant potential to support more broadleaved, conifer and mixed woodland and contribute to improved biodiversity, recreation and a woodland based economy<sup>1</sup>.</li> <li><b>4. Maximise Renewable energy production in a sustainable way &amp; make mid Wales carbon lean –</b></li> </ol>

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<sup>1</sup> Powys CC are the first council in Wales to sign-up to a wood encouragement policy to help stimulate sustainable economic development within the timber/wood products industry and stimulate woodland planting.



## POWYS PUBLIC SERVICES BOARD

	<p>Mid Wales has lots of natural resources which can be harvested sustainably. The Powys/ Ceredigion PSB plans have identified that mid Wales has potential to be a net exporter of RE.</p> <p>5. <b>Increase outdoor tourism &amp; recreation venues and opportunity</b> to support the economy &amp; contribute to a healthy local population. The Powys &amp; Ceredigion PSB plans have identified mid Wales has potential to grow the outdoor sector &amp; adventure tourism to benefit visitors and locals.</p>
<p><b>Where are we now?</b> Current position, knowledge, information (timeline)</p>	<p>We have lots of evidence &amp; information from NRW's draft Area Statement &amp; the 'State of the Park' report. There is also lots of activity &amp; case examples amongst PSB members, NGO's &amp; private individuals.</p> <p>We now need full engagement from PCC so we can start to see the gaps in PSB member activity &amp; then engage more widely with stakeholders.</p>
<p><b>Activity since last update</b> What has been done to date?</p>	<p>We have tried to organise a second meeting but no traction from PCC meant that we decided to cancel the meeting.</p>
<p><b>Activity for coming 3 months</b> What do you plan to do?</p>	<ul style="list-style-type: none"> <li>-Engage with PCC &amp; wider stakeholders</li> <li>- Collate current activity/ case studies</li> <li>- Organise a face to face meeting</li> </ul>
<p><b>Barriers</b> Is something/someone getting in the way?</p>	<p>It has been difficult to engage with PCC on this issue so far.</p>
<p><b>Issues for consideration by the PSB</b> How can the PSB resolve the problem?</p>	<p>We need to ensure full involvement by PCC</p>
<p><b>Emerging stories</b></p>	



## **POWYS PUBLIC SERVICES BOARD**

Good news stories, something to share, examples of how the PSB is making a difference.	
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Date: 14/3/2019

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## POWYS PUBLIC SERVICES BOARD

<b>Step</b>	<p>STEP 11 - Implement more effective structures and processes that enable a multiagency community focused response to wellbeing, early help and support.</p> <p>STEP 12 - Develop our organisations' capacity to improve emotional health and wellbeing within all our communities.</p>
<b>PSB lead</b>	<p>Carol Shillabeer CEO Powys Teaching Health Board</p>
<b>Partners/stakeholders involved</b> Who has been involved/how have they contributed/ additional stakeholders	<p>The partners currently involved include Health, Social Care, Education, Housing, Leisure and PAVO but we anticipate that there will be opportunities of working with other partners in the co- design and delivery of the new integrated model.</p>
<b>Scope of the step</b> What needs to be done to deliver the step?	<p>The North Powys Wellbeing Programme contributes to the delivery of steps 11 and 12 through acting as a pilot site for the testing of these two steps via the development and implementation of a new integrated model for North Powys. This programme will measure the impact of the change and develop an evaluation report with recommendations for PSB to consider this in relation to further roll out of steps 11 and 12 across Powys through separate governance arrangements.</p> <p>The North Powys Wellbeing Programme will provide assurance to PSB members regarding oversight and delivery for the piloting of steps 11 and 12 in North Powys.</p>
<b>Where are we now?</b> Current position, knowledge, information (timeline)	<p>There is an ambition across partner organisations to develop a new integrated model in North Powys. This could be a once in a generation opportunity to bring partners together to transform the way we currently work with the aim to improve health and wellbeing.</p> <p>The programme is being established and scoping work is due to be completed during April 2019. Phase 1 of the programme will run until December 2020 and will deliver:</p> <ul style="list-style-type: none"> <li>• Proof of concept: A multi-agency wellbeing campus concept has been developed across the partners and needs to be tested on a preferred site in Newtown.</li> <li>• Co-design of a new integrated model: A high level model has been developed via the Health and Care Strategy. A key piece of work is required with our population and partners to take this forward into detailed design. This will be undertaken via a robust design process which places 'what matters to individuals' at the heart of every discussion.</li> <li>• Accelerate delivery of key aspects of the integrated model which sit under the transformation bid.</li> <li>• Pilot and test steps 11 and 12 of the PSB wellbeing plan under the model of care work stream group.</li> </ul>



## POWYS PUBLIC SERVICES BOARD

	<ul style="list-style-type: none"> <li>• Partnership approval of a strategic outline case to secure Welsh Government funding for a multi-agency wellbeing campus for North Powys to be located in Newtown.</li> <li>• Impact assessment undertaken and necessary plans and arrangements in place to deliver the new integrated model in North Powys.</li> </ul> <p>A programme mandate has been prepared, along with a proposal to Welsh Government with a view to accessing Transformation Funds under the A Healthier Wales Our Plan for Health and Social Care. We are expecting the outcome of funding decision during March 2019.</p> <p>Programme work streams are established and developing outputs in line with the programme plan. All work streams are operating on a multi-agency basis, drawing expertise and professional input from key personnel.</p> <p>As part of this programme, a community development approach is also be explored for the Newtown area and one other area in North Powys which is yet to be agreed.</p>
<p><b>Activity since last update</b> What has been done to date?</p>	<ul style="list-style-type: none"> <li>• The proof of concept work has been completed. This includes the identification of a preferred site for a multi-agency campus in Newtown and the testing of how the vision/concept could fit on the preferred site through different layout options. This external report and its recommendations were approved by PCC Cabinet on 19th February 2019. Further work is required to develop the multi-agency wellbeing campus model and this will be undertaken during spring/summer of 2019.</li> <li>• Internal programme resources have been allocated to the programme. Recruitment is underway for a number of key programme resources.</li> <li>• Programme governance arrangements have been put in place this includes the establishment of the Oversight Group, Model of Care, Business Intelligence, Engagement and Communications, Enabling and Innovative Environment work streams which have met and agreed their terms of reference. The programme Oversight Group has met, membership of this group includes Chief Executives, Portfolio Holders and Independent Members of the PTHB Board.</li> <li>• Preparations to commence the model of care design work are underway. This includes work on the baseline position such as population health and wellbeing assessment for North Powys, mapping of existing services across North</li> </ul>



## POWYS PUBLIC SERVICES BOARD

	<p>Powys, and initial work on demand and capacity modelling around potential opportunities for bringing planned health care services closer to home.</p>
<p><b>Activity for coming 3 months</b> What do you plan to do?</p>	<ul style="list-style-type: none"> <li>• Secure programme funding and officially launch the programme in April 2019.</li> <li>• Programme resource plan fully implemented.</li> <li>• Undertake stakeholder engagement activities to support the co-design the new integrated through various mechanisms.</li> <li>• Start to implement early aspects of the new integrated model in line with the transformation bid submitted to Welsh Government.</li> <li>• Commence pilot of community development approach in Newtown and potentially one other area in North Powys.</li> <li>• Initiate discussions and plans around the piloting of the PSB wellbeing steps 11 and 12.</li> <li>• Develop monitoring and evaluation framework for the programme.</li> </ul>
<p><b>Barriers</b> Is something/someone getting in the way?</p>	<p>The programme timescales are challenging, especially with regards to developing the new integrated model and completing the strategic outline case. This is being mitigated through the programme mandate which will enable mobilisation of the programme resource, whilst the outcome of the funding bid to WG is pending. There have been delays to the programme resourcing and this will need to be monitored closely.</p> <p>The programme team are mindful of organisational change taking place across partner organisations. Care is being taken to ensure that engagement with clinical, professional and managerial colleagues is carefully managed within a landscape of organisational change.</p>
<p><b>Issues for consideration by the PSB</b> How can the PSB resolve the problem?</p>	<p>There are currently no issues for consideration by the PSB.</p>
<p><b>Emerging stories</b> Good news stories, something to share, examples of how the PSB is making a difference.</p>	<p>If the bid is approved by WG for the Transformational Funds there will be an opportunity to publicise the North Powys Wellbeing Programme. PCC and PTHB are drafting a joint press release.</p>

Date: 14/03/2019

Report approved by Hayley Thomas North Powys Programme Senior Responsible Officer

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